Appointments to the Board of Sport Ireland

Closing Date: 15:00 on 17th January 2020

State Boards Division
Public Appointments Service
Chapter House, 26 – 30 Abbey Street Upper, Dublin 1

Telephone Number: 353 1 858 7441
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stateboards.ie operates under the auspices of the Public Appointments Service and is committed to a policy of equal opportunity.

The Public Appointments Service (PAS), established under statute in 2004, provides an independent shared service in recruitment, assessment and selection to organisations across the Civil and Public Services. On 30 September 2014, the Government decided that the PAS should also be given responsibility for putting in place an open, accessible, rigorous and transparent system to support Ministers in making appointments to State Boards. Our dedicated website, www.stateboards.ie, is the channel through which the PAS advertises vacancies on State Boards. It is also the means through which accomplished, experienced and qualified people, including people who might not previously have been identified as available for appointment, can then apply to be considered for particular vacancies.
Membership of State Boards

High standards of corporate governance in all State Agencies, whether in the commercial or non-commercial sphere, are critical to ensuring a positive contribution to the State’s overall social and economic development.

Members of State Boards are appointed to act on behalf of the citizen to oversee the running of the affairs of state bodies. State bodies must serve the interests of the taxpayer, pursue value for money in their endeavours (including managing risk appropriately), and act transparently as public entities. Members of State Boards, and the relevant management team, are accountable for the proper management of the organisation.

Board members should act on a fully informed basis, in good faith, with due diligence and care, and in the best interest of the State body, subject to the objectives set by Government. In that regard and in accordance with 13.2 of the Guidelines on Appointments to State Boards, “it is advisable that no member of a State Board should serve more than two full terms of appointment or should hold appointments to more than two State Boards.”

The Code of Practice for the Governance of State Bodies 2016 (the Code) provides a framework for the application of best practice in corporate governance by both commercial and non-commercial State bodies.

In order to be an effective contributor on a State Board it is recommended that members should:

- bring independent and objective scrutiny to the oversight of the organisation;
- be prepared to be challenging when necessary while being supportive to the delivery of organisational strategy and objectives;
- be equipped to offer considered advice on the basis of sound judgement and experience;
- be prepared to make a time commitment to their work commensurate with their role.
Appointments to the Board of Sport Ireland

Location: Dublin

Number of Vacancies: 2

Remuneration: €7,695 per annum. (It should be noted that in line with the ‘One Person One Salary’ principle, no public servant will be entitled to receive remuneration in the form of board fees). Travel and subsistence is payable at appropriate Civil Service rates.

Time Requirements: Approx. 7 half-day plus 2 full-day Board Meetings per annum. There may also be a requirement to serve on Board Committees involving a further 8-10 half-day meetings per annum. This may include serving as Chair of a Committee. (Details of Committees can be found in Section 2)

Board meetings typically take place midweek during normal business hours.

Candidate’s attention is also drawn to the provisions of the Code in relation to Audit and Risk Committee membership which can be found [here](#).

1. Background

Sport Ireland was established on 1st October 2015, replacing the Irish Sports Council and the National Sports Campus Development Authority. Sport Ireland has responsibility for the development of Irish sport, including responsibility for such matters as:

- the development of strategies relating to participation in sport;
- supporting elite athletes in achieving excellence in sport;
- the development of a world class environment at the Sport Ireland Campus, Blanchardstown;
- facilitating standards of good conduct, fair play and the elimination of doping in sport;
- the management and operation of the Sport Ireland Campus through its wholly owned subsidiary company Sport Ireland Facilities DAC;
- the development of guidelines and codes of conduct promoting best practice for the protection of children in sport; and
- the development of coaches and tutors at all levels in sport.

The [Sport Ireland Act 2015](#) is the legislative basis for the body. Sport Ireland’s functions are set out in detail in Section 8 of the Sport Ireland Act 2015.


Sport Ireland’s Statement of Strategy 2018-2022 sets out its strategy across the three key pillars of participation, performance and high performance for the period up to 2022 and
2. Functions of the Board

The Sport Ireland Board is responsible for setting the broad strategy and policies of Sport Ireland. It is responsible for the system of internal financial control and has oversight responsibility for the activities of the organisation. The Board delegates to the management and committees the responsibility for the implementation of these policies. Board members are appointed by the Minister for Transport, Tourism and Sport.

The list of Sport Ireland Committees is as follows:

- Anti-Doping Committee
- Sport Ireland Campus Committee
- Coaching Committee
- Education & Training Council
- High Performance Committee
- Grants Committee
- Research & Participation Committee
- Audit & Risk Committee
- NGB Eligibility (Recognition) Committee
- Women in Sport Committee
- Steering Group to oversee Government Support For Ladies Football & Camogie

Current membership of the Board:

<table>
<thead>
<tr>
<th>Name</th>
<th>First Appointed</th>
<th>Reappointed</th>
<th>Expiry Date</th>
<th>Position type</th>
<th>Basis of appointment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Caroline Murphy</td>
<td>01/10/2015</td>
<td></td>
<td>30/09/2020</td>
<td>Board Member</td>
<td>Exemption - Section 9.1.5</td>
</tr>
<tr>
<td>Gary Ryan</td>
<td>19/10/2018</td>
<td></td>
<td>30/09/2023</td>
<td>Board Member</td>
<td>PAS Process</td>
</tr>
<tr>
<td>John Maughan</td>
<td>01/10/2015</td>
<td></td>
<td>30/09/2020</td>
<td>Board Member</td>
<td>Exemption - Section 9.1.5</td>
</tr>
<tr>
<td>Kieran Mulvey</td>
<td>01/10/2015</td>
<td></td>
<td>30/09/2020</td>
<td>Chair</td>
<td></td>
</tr>
<tr>
<td>Liam Sheedy</td>
<td>01/10/2015</td>
<td>19/10/2018</td>
<td>30/09/2023</td>
<td>Board Member</td>
<td>PAS Process</td>
</tr>
<tr>
<td>Lynne Cantwell</td>
<td>19/10/2018</td>
<td></td>
<td>30/09/2023</td>
<td>Board Member</td>
<td>PAS Process</td>
</tr>
<tr>
<td>Mary Dorgan</td>
<td>01/10/2015</td>
<td>19/10/2018</td>
<td>30/09/2023</td>
<td>Board Member</td>
<td>PAS Process</td>
</tr>
<tr>
<td>Olive Loughnane</td>
<td>10/08/2018</td>
<td></td>
<td>30/09/2020</td>
<td>Board Member</td>
<td>PAS Process</td>
</tr>
<tr>
<td>Padraic Moran</td>
<td>10/08/2018</td>
<td>01/10/2019</td>
<td>30/09/2022</td>
<td>Board Member</td>
<td>PAS Process</td>
</tr>
<tr>
<td>Patrick O’Connor</td>
<td>01/10/2015</td>
<td>01/10/2019</td>
<td>30/09/2022</td>
<td>Board Member</td>
<td>Exemption - Section 9.1.5</td>
</tr>
<tr>
<td>Roger O’Connor</td>
<td>10/08/2018</td>
<td></td>
<td>30/09/2020</td>
<td>Board Member</td>
<td>PAS Process</td>
</tr>
</tbody>
</table>
3. Person Specification

The Minister for Transport, Tourism and Sport invites applications from suitably qualified candidates to fill two vacancies on the Board of Sport Ireland.

Candidates’ attention is drawn to the provisions of the Code in relation to the role of a Board member, where the principle states:

- Each State body should be headed by an effective Board which is collectively responsible for the long-term sustainability of the body.
- Non-executive Board members should bring an independent judgement to bear on issues of strategy, performance resources, key appointments and standard of conduct.

Details on the role of Board Members can be found in Section 3 of the Code which can be found [here](#).

a. Construction Sector Experience

In order to implement the vision of a world class environment at the Sport Ireland Campus, applications are sought from individuals who will assist with the objective of devising and delivering a new Master Plan for the development of the Campus and providing expert sports facilities management services over the next decade.

Candidates must demonstrate in their application, evidence of significant experience, at an appropriately senior level, in at least one of the following areas:

- Capital appraisal, strategic capital planning, and the public spending code.
- Experience of managing large scale capital projects to completion and assessing the associated risks.

b. Education & Training Sector Experience

Following from Sport Ireland’s recent approval as a QQI (Quality & Qualifications Ireland) provider, applications are sought from individuals who will assist with the development and implementation of education and training policy and quality assurance relating to the education and training programmes offered by Sport Ireland as a provider of Higher Education and other awards. These programmes support the work of Sport Ireland and its stakeholders in the development of sports participation, performance, coaching, administration and development.

Candidates must demonstrate in their application, evidence of experience at an appropriately senior level in the education and training sector, in at least one of the following areas:

- Experience at an appropriately senior level in a Higher Education provider (e.g. Head of school department, Registrar or Academic Dean.
- Proven experience and competence in the management, operation and design of quality assurance systems in an education and training environment.
Desirable

- Relevant experience in risk management
- Demonstrable knowledge of Government policy and procedures
- Demonstrable interest in sport, either competitive or recreational sport

The Minister shall have regard to the desirability for gender balance on the Board as the Minister considers appropriate and determines from time to time when making appointments.

In order to qualify for appointment a person must not have any legal impediment or conflicts of interest likely to interfere with his/her ability to assume the role of a member of the Board. Please give careful consideration to the possibility of any potential conflict of interest that may exist and address this in your cover letter. The Assessment Panel may decide, based on the perceived level of conflict, not to forward your name for consideration.

**Please Note:**

Separate to the PAS process outlined below, applicants whose names are forwarded for consideration will be called for interview in the Department of Transport, Tourism and Sport, and will be asked to demonstrate, from their experience:

- that they are open minded strategic thinkers, able to bring their own experience to bear on issues under discussion;
- a commitment to an evidence-based approach, and the capacity to appreciate the implications of complex and multi-faceted evidence;
- the ability to make important and difficult objective decisions;
- the ability to challenge constructively the opinions of others, work to achieve a shared consensus and accept collective responsibility;
- excellent communication skills and an ability to express themselves clearly and succinctly.

### 4. Terms of Appointment

Under the Sport Ireland Act, appointments to the Board will be for an initial period of up to 5 years with an option to extend the term of engagement for a second term of up to 5 years, subject to the provisions of section 2 of Schedule 1 of the Act and that:

- The membership of any member of the Board may be terminated by the Minister at any time, on the basis of reasons to be stated by the Minister.
- A member of the Board may resign his or her membership of the Board by notice in writing sent or given to the Minister, and the resignation shall take effect on the day on which the Minister receives the notice.
- Members of the Board shall, subject to the provisions of this Schedule, hold office upon such terms and conditions as the Minister may, with the consent of the Minister for Public Expenditure and Reform, from time to time determine.
- The roles and responsibilities of Board Members are described in the Revised Code of Practice for the Governance of State Bodies 2016 which is available on the website of the Department of Finance Code of Practice for the Governance of State Bodies.
- A board member shall cease to be a member of the board if he or she is nominated as a member of Seanad Éireann, is elected as a member of either House of the
Oireachtas or as a representative in the European Parliament, elected to the European Parliament, or becomes a member of a local authority.

5. Submitting your Application

Before submitting your expression of interest, please review the self-assessment questionnaire which can be found here. This questionnaire is designed to help you in considering whether to submit an expression of interest - you are not required to submit the questionnaire as part of the application process. Having considered the general suitability criteria for membership of a State Board, you should consider carefully how your background and experience fits with the specific appointment criteria set out in the Person Specification section in this booklet. Your submission should be made via the following link www.stateboards.ie together with your Curriculum Vitae and a cover letter (see Appendix 1 of this booklet for help with the online process).

IMPORTANT NOTE

Please take care when submitting your expression of interest. As the Assessment Panel will generally make its recommendation(s) based on consideration of the documentation which you submit, it is most important that you do the following:

1. Ensure your Cover Letter (and supporting CV) clearly specifies how your particular background and experience meets the requirements of the Board position(s) specified in this booklet, and

2. That you fully answer any supplementary questions which are presented to you as part of our online application process.

This will help ensure that the Assessment Panel is as informed as possible as to the basis for your candidature and why you believe you are a person who could potentially be appointed to this State Board. Please only include information that is directly relevant to the particular role for which you are applying.

If you have any questions regarding the application process please email info@stateboards.ie.

5. Assessment Process

An Assessment Panel (the “Panel”) will be convened by PAS to consider and assess the applications received by PAS. The Panel will:

- review and discuss the expressions of interest received against the specific appointment criteria for the role, as advertised in this Information Booklet;
- assess potential candidates further once they meet the specified appointment criteria by undertaking any or all of the following steps:
  - Consideration of the written applications; and/or
  - Meeting/conference call; and/or
  - Referee checks; and/or
  - Any other selection or verification method deemed appropriate (this may include PAS requiring statutory declarations from shortlisted applicants as to the bona fides of the qualifications and experience contained in their applications).
- arrive at a shortlist of the most suitably qualified candidates (based on the information provided by the candidate) to be sent forward for consideration by the Minister.
Please note that the Public Appointments Service will not be responsible for any expenses incurred by candidates as part of our selection process.

**Confidentiality**

Subject to the provisions of the Freedom of Information Acts, 2014, applications will be treated in strict confidence. All enquiries, applications and all aspects of the proceedings are treated as strictly confidential and are not disclosed to anyone, outside those directly involved in that aspect of the process.

Certain items of information, not specific to any individual, are extracted from computer records for general statistical purposes.

**6. Data Protection**

The Data Protection Act 2018 provides that the processing of personal data shall be lawful where such processing is necessary for the performance of a statutory function of a controller. PAS is mandated by statute under the Public Service Management (Recruitment and Appointments) Act, 2004 to act as the centralised assessment and selection body for the civil service and to carry out all the procedures necessary to undertake the recruitment, assessment and selection of suitable candidates for appointment. By submitting your personal data (including your name, address, contact details and details of your education and work history contained in your curriculum vitae and cover letter) via publicjobs.ie, you acknowledge that such data may be used by the Public Appointments Service and disclosed to and used by client departments, in connection with its statutory roles to assist and advise relevant Ministers in relation to appointments to the boards of State bodies. The information contained in your publicjobs profile is yours to manage, amend, update or delete as appropriate. For more detailed information on our Data Protection Policy, please see our Code of Practice for the Protection of Personal Data in the Public Appointments Service.

If your application is assessed and you are considered to be suitable for appointment your c.v. and cover letter (and any additional supplementary information requested as part of the application process), will be forwarded to the State Board Liaison Officer in the relevant Department. Once it obtains your personal data, the Department will act as data controller of such data and will retain it for up to one year following the appointment/s. Unless you request the withdrawal of your application such data may be used in considering your suitability for other similar vacancies/roles that arise for a period of up to one year for this Board.
APPENDIX 1

Submitting your application:

In order to submit your application, you should take the following steps:

1. Go to www.stateboards.ie.
2. On the bar at the top of the page click on "Available Appointments".
3. This brings you to a page with all our advertised vacancies. Select whichever position you would like to apply for (you are welcome to apply for more than one position if you wish).
4. On the relevant page please click on the "apply for position" button at the bottom of the page.
5. This will bring you to a page on www.publicjobs.ie and, if you already have a publicjobs.ie account, will prompt you for your username and password. If you do not have an account, you will be asked to create one.
6. Once you input your details you will be brought to a page where there is a prompt in the middle of the page which says "apply here". Click on the link to the online application form beside it.
7. A form will appear on your screen, some of the text boxes will be populated with information from your publicjobs.ie profile (Name, address etc.). You will need to complete the rest of the fields and enter your name and the date at the bottom of the form.
8. If there is a supplementary question, ensure that your response complies with the word limit and that it does not contain any special characters (i.e. %, &, etc.) or you may receive an error message and will be unable to submit your application.
9. Click on "continue".
10. You will then be brought to a screen where you should upload your CV and Cover Letter. These are required documents and your application cannot be processed without them. Once you have selected these and uploaded them, please click on the "submit" button at the bottom of the page.
11. You will receive an e-mail confirmation (to the address listed in your publicjobs.ie profile) to confirm that your application has been submitted.

You must confirm that you do not have any conflicts of interest or legal impediment which would be likely to interfere with your ability to play a full part on the Board. You must also confirm that you can make yourself available to attend meetings and to carry out the duties of a Board member.